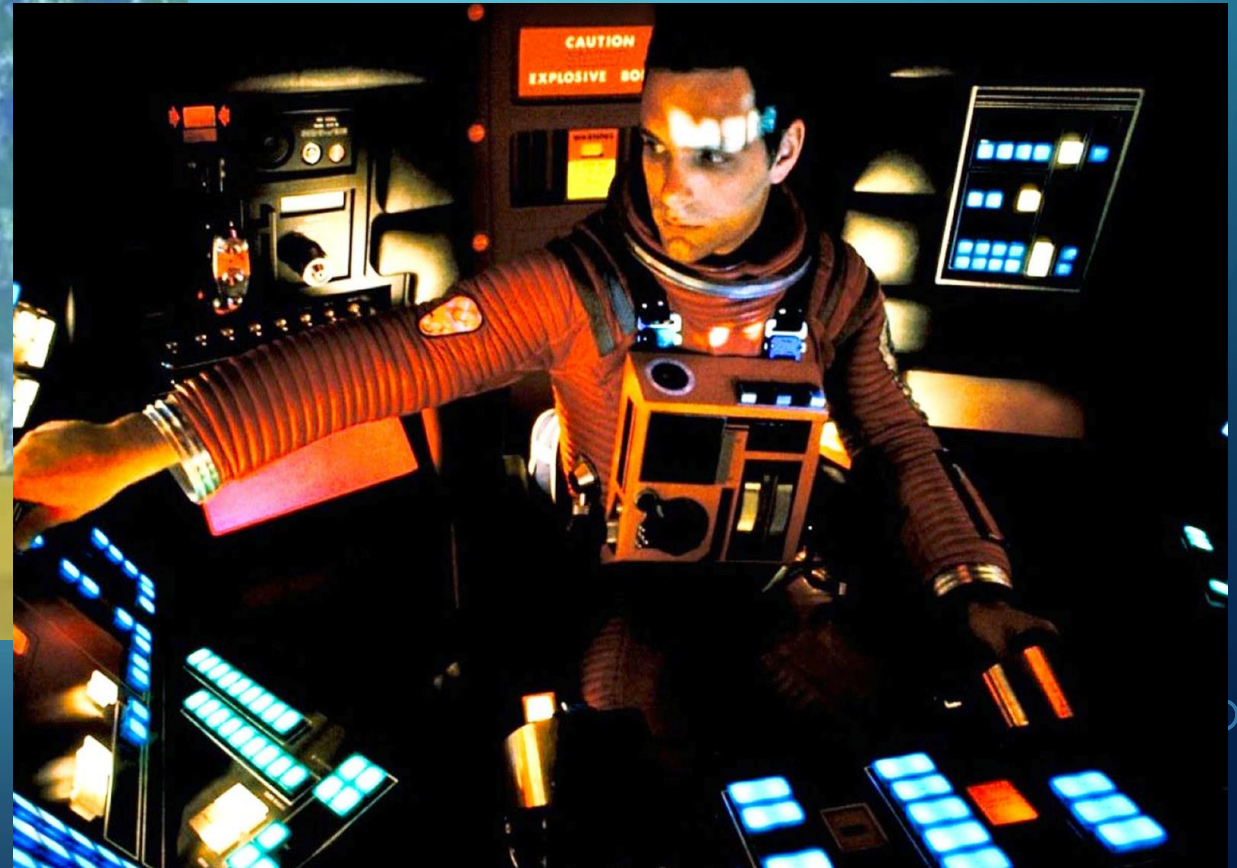


An abstract graphic on the left side of the slide, consisting of a network of white lines and small circles on a blue gradient background, resembling a circuit board or a neural network.

THE FUTURE— TODAY?

DIGITALIZATION AND BLOCKCHAIN

TECHNOLOGY- THE PROGNOSTICATORS



TECHNOLOGY- THE PRESENT

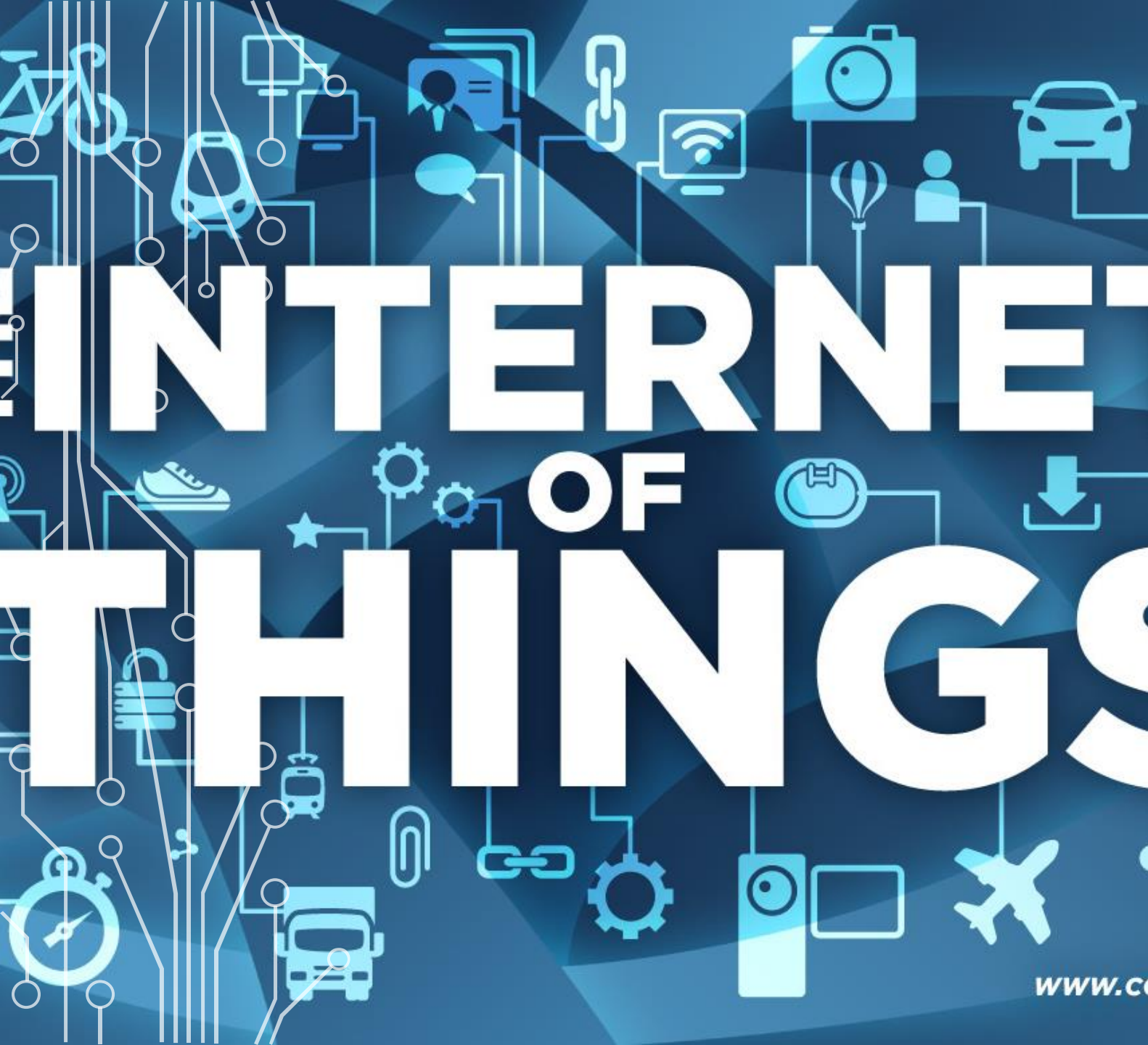


BUSINESS OF DOING BUSINESS-- THEN...



BUSINESS OF DOING BUSINESS-- NOW

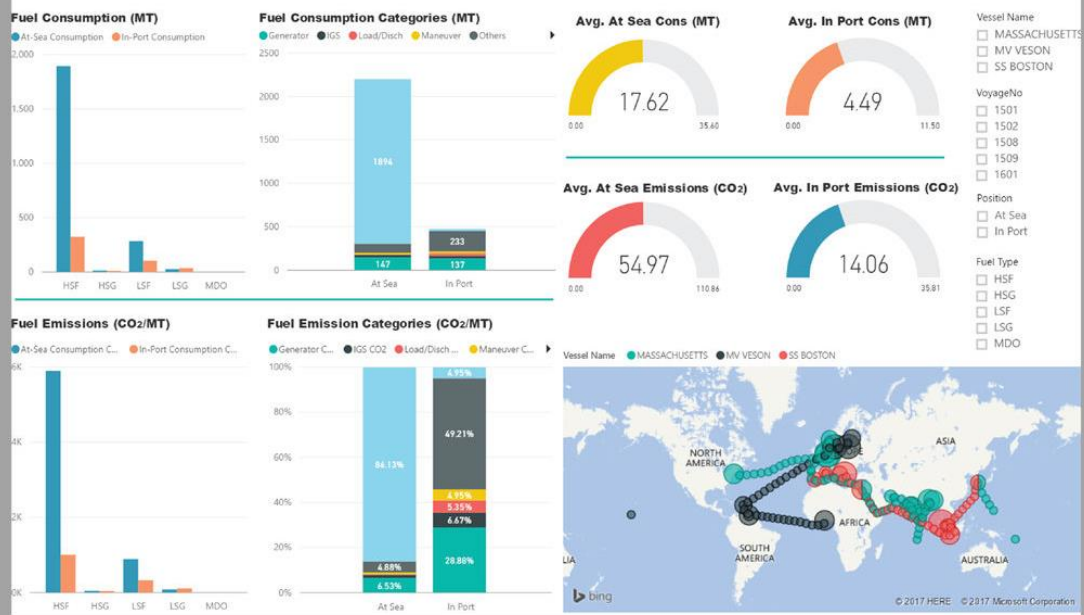


The background of the slide is a dark blue gradient. It is filled with a network of white lines and circles, resembling a circuit board or a data network. Various light blue icons are scattered throughout, representing different types of connected devices and concepts: a bicycle, a car, a camera, a person, a hot air balloon, a car, a shoe, a star, a gear, a key, a download arrow, a bus, a paperclip, a truck, a camera, a monitor, and an airplane. The text 'INTERNET OF THINGS' is written in large, bold, white capital letters across the center of the image.

INTERNET OF THINGS

FACE THE FUTURE

- All things connected,
providing 24/7/365 data

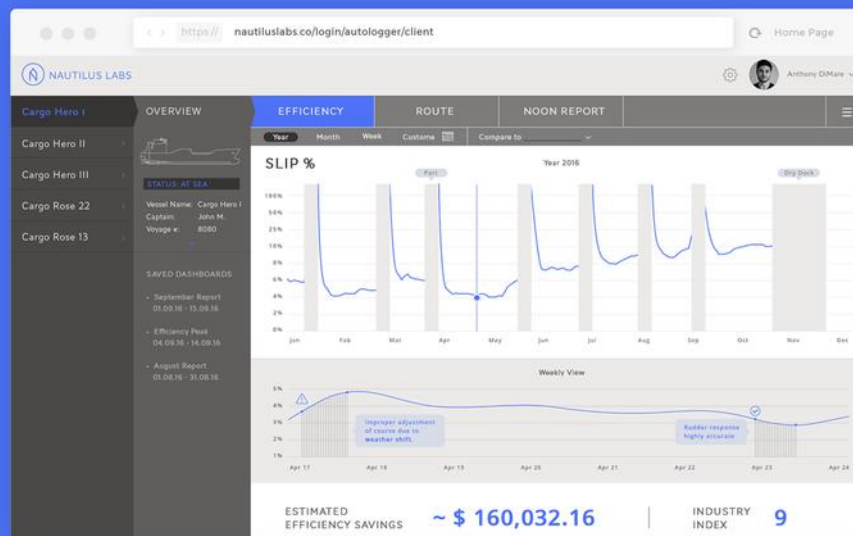


MRV monitoring dashboards in Veslink Voyage Reporting

VESON
NAUTICAL

FROM DECK TO DASHBOARD

- More functions performed remotely
- More oversight from shoreside personnel
- Ease burden on shipboard staff
- Greater degree of accountability
- Supports maintenance programs



IMPLICATIONS

- Increased digitalization
- Increased automation
- Increased safety?
- Increased cyber risks
- Increased efficiency
- Increased oversight
- Decreased ship crew

TRANSACTIONAL TRANSFORMATIONS --LINKING THE LOGISTICS CHAIN



- Cargo Shipping Business Network





TRADEHELP™

WORLD TRADE IS YOURS™

COMMERCIAL TRANSACTIONAL TRANSFORMATIONS

- Online trading platforms
- Shipping marketplace and cargo booking platform
- Greater access to information
- Greater efficiency



SHIPNEXT

ONLINE FREIGHT EXCHANGE

THE WAY FORWARD

- Transparency is key
- 24/7/365 connectivity and information/data transfer
- Financial and regulatory pressures driving efficiency
- Shipping needs to keep pace with consumer capabilities
- Our legacy expertise in globalization will support our future success

